

# POST

## \*\*\* NOTICE OF PUBLIC MEETING \*\*\*

### BOARD OF EXAMINERS

**LOCATION:** The Guinn Room  
 Second Floor of the Annex  
 101 N. Carson Street  
 Carson City, Nevada

**DATE AND TIME:** June 3, 2011, 9:00 a.m.

Below is an agenda of all items to be considered. **Action will be taken on items preceded by an asterisk (\*)**.  
 Items on the agenda may be taken out of the order presented at the discretion of the Chairperson.

### AGENDA

#### \*1. CONTRACTS

BOE #	DEPT #	STATE AGENCY	CONTRACTOR	FUNDING SOURCE	AMOUNT	SOLE SOURCE/ PROFESSIONAL SERVICE EXEMPTION
1.	040	SECRETARY OF STATE	ROBERT LANG	GENERAL	\$40,000	PROFESSIONAL SERVICE EXEMPTION
	<b>Contract Description:</b>	This is a new contract related to industry research and provides a baseline for crafting a state-wide economic growth agenda for Nevada. This study is intended to provide an authoritative, action-oriented analysis of the composition, performance, and prospects of Nevada's key and emerging industries. Contractor will also provide coordination and manage the various integrated research and analysis including the development of short analytic reports/outputs from the major analytic tasks.				
	<b>Term of Contract:</b>	Upon Approval – 12/31/2011	<b>Consultant:</b> NO	<b>Contract #</b> 12257		
2.	040	SECRETARY OF STATE	SRI INTERNATIONAL	GENERAL	\$200,000	SOLE SOURCE
	<b>Contract Description:</b>	This is a new contract to conduct rigorous industry research and provide a baseline for crafting a state-wide economic growth agenda for Nevada. This study is intended to provide an authoritative, action-oriented analysis of the composition, performance, and prospects of Nevada's key and emerging industries.				
	<b>Term of Contract:</b>	Upon Approval – 12/31/2011	<b>Consultant:</b> NO	<b>Contract #</b> 12258		

## 2. BOARD MEMBERS' COMMENTS/PUBLIC COMMENTS

## \*3. ADJOURNMENT

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Notice of this meeting was posted in the following locations:

Blasdel Building, 209 E. Musser St., Carson City, NV

Capitol Building, 101 N. Carson St., Carson City, NV

Legislative Building, 401 N. Carson St., Carson City, NV

Nevada State Library and Archives, 100 Stewart Street, Carson City, NV

Notice of this meeting was emailed for posting to the following location:

Capitol Police, Grant Sawyer State Office Building, 555 E. Washington Ave, Las Vegas, NV

Hadi Sadjadi: [hsadjadi@dps.state.nv.us](mailto:hsadjadi@dps.state.nv.us)

Notice of this meeting was posted on the following website:

<http://budget.state.nv.us/>

We are pleased to make reasonable accommodations for members of the public who are disabled and would like to attend the meeting. If special arrangements for the meeting are required, please notify The Department of Administration at least one working day before the meeting at (775) 684-0222 or you can fax your request to (775) 684-0260.

# DETAILED AGENDA

June 3, 2011

## **\*1. CONTRACTS**

Two independent contracts were submitted to the Board for review and approval.

**Clerk's Recommendation: I recommend approval.**

**Motion By:** \_\_\_\_\_ **Seconded By:** \_\_\_\_\_ **Vote:** \_\_\_\_\_

**Comments:**

## **2. BOARD MEMBERS' COMMENTS/PUBLIC COMMENT**

**Comments:**

## **\*3. ADJOURNMENT**

**Motion By:** \_\_\_\_\_ **Seconded By:** \_\_\_\_\_ **Vote:** \_\_\_\_\_

**Comments:**

**CONTRACT SUMMARY**

(This form must accompany all contracts submitted to the Board of Examiners (BOE) for review and approval)

**I. DESCRIPTION OF CONTRACT**

1. Contract Number: **12257**

Agency Name: **SECRETARY OF STATE'S OFFICE**  
 Agency Code: **040**  
 Appropriation Unit: **1050-09**  
 Is budget authority available?: **Yes**  
 If "No" please explain: Not Applicable

Legal Entity Name: **Robert Lang**  
 Contractor Name: **Robert Lang**  
 Address: **6735 Agave Azul Court**  
 City/State/Zip: **Las Vegas, NV 89120**  
 Contact/Phone: **Robert Lang 571-296-1033**  
 Vendor No.:  
 NV Business ID: **NV20101658990**

To what State Fiscal Year(s) will the contract be charged? **2011-2012**

What is the source of funds that will be used to pay the contractor? Indicate the percentage of each funding source if the contractor will be paid by multiple funding sources.

<b>X</b> General Funds	<b>100.00 %</b>	Fees	0.00 %
Federal Funds	0.00 %	Bonds	0.00 %
Highway Funds	0.00 %	Other funding	0.00 %

2. Contract start date:

a. Effective upon Board of Examiner's approval? **Yes** or b. other effective date: **NA**

Anticipated BOE meeting date 06/2011

Retroactive? **No**

If "Yes", please explain

**Not Applicable**

3. Termination Date: **12/31/2011**

Contract term: **213 days**

4. Type of contract: **Contract**

Contract description: **Robert Lang**

5. Purpose of contract:

**This is a new contract to conduct rigorous industry research and provide a baseline for crafting a state-wide economic growth agenda for Nevada. This study is intended to provide an authoritative, action-oriented analysis of the composition, performance, and prospects of Nevada's key and emerging industries. The contractor will also provide coordination and manage the various integrated research and analysis including the development of short analytic reports/outputs from the major analytic tasks: cluster mapping the 25 segments; market trends for the five-to-eight high-potential clusters; the benchmarking exercise; and the recommendation of target sectors and action steps.**

6. NEW CONTRACT

The maximum amount of the contract for the term of the contract is: **\$40,000.00**

Other basis for payment: As specified in contract terms upon submission of monthly invoice.

**II. JUSTIFICATION**

7. What conditions require that this work be done?

AB 449 provides for changes to the State's Economic Development Structure and as part of this effort the State has identified a need to facilitate the development of a plan for implementation of Technology Based Economic Development in the State of Nevada, resources are necessary to engage and design a multi-stakeholder plan to broaden, diversify and stabilize the state's economy based on the successful Utah Science Technology and Research (USTAR) initiative.

Nevada's initiative will use highly focused cluster studies as the first step in a plan to:

- ? Research infrastructure development & possible expansion ( including higher education).
- ? Commercialization of research of Nevada Institutions by new or existing Nevada businesses.
- ? Enhancing science and technology workforce at the K-12 level.
- ? Identifying and creating access to capitalization opportunities.
- ? Building entrepreneurial capacity through higher education and partnerships

8. Explain why State employees in your agency or other State agencies are not able to do this work:

Time, resources and lack of expertise in conducting this type of data collection and research analysis are why State employees are not able to do this work.

9. Were quotes or proposals solicited? No  
Was the solicitation (RFP) done by the Purchasing Division? No

a. If yes, list the names of vendors that submitted proposals:

Not Applicable

b. Solicitation Waiver: **Not Applicable**

c. Why was this contractor chosen in preference to other?

This vendor was chosen based on his experience and expertise in this field of research and analysis.

d. Last bid date: Anticipated re-bid date:

10. Does the contract contain any IT components? No

### III. OTHER INFORMATION

11. a. Is the contractor a consultant that is providing an opinion or advice as defined in S.A.M. Chapter 300? (S.A.M. states "a consultant is a person that provides information, an opinion, or advice for a fee")

No

b. Is the contractor a current employee of the State of Nevada?

No If "Yes", is contractor planning to render services while on annual leave, compensatory time, sick leave, or on his own time? (Please explain)

Not Applicable

c. Was the contractor formerly employed by the State of Nevada within the past one (1) year?

No If "Yes", please provide employment termination date.

d. Is the contractor employed by any of Nevada's political subdivisions or by any other government?

No If "Yes", please explain

Not Applicable

12. Has the contractor ever been engaged under contract by any State agency?

No If "Yes", specify when and for which agency and indicate if the quality of service provided to the identified agency has been verified as satisfactory:

Not Applicable

13. Is the contractor currently involved in litigation with the State of Nevada?

No If "Yes", please provide details of the litigation and facts supporting approval of the contract:

Not Applicable

14. The contractor is not registered with the Nevada Secretary of State's Office because the legal entity is a:  
Sole Proprietor

15. a. Is the Contractor Name the same as the legal Entity Name?

Yes

16. a. Does the contractor have a current Nevada State Business License (SBL)?

No b. If "No", is an exemption on file with the Nevada Secretary of State's Office?

Yes

17. Not Applicable

18. Agency Field Contract Monitor:

19. Contract Status:

Contract Approvals:

Approval Level	User	Signature Date
Budget Account Approval	kthoma2	05/26/2011 15:41:41 PM
Division Approval	kthoma2	05/26/2011 15:41:44 PM
Department Approval	kthoma2	05/26/2011 15:41:47 PM
Contract Manager Approval	vmccormi	05/26/2011 15:49:12 PM
Budget Analyst Approval	rhage1	05/26/2011 16:55:20 PM
Team Lead Approval	cwatson	05/27/2011 09:08:20 AM
BOE Agenda Approval	cwatson	05/27/2011 09:08:25 AM
BOE Final Approval	Pending	

## Carla L. Watson

---

**From:** Robin Hager  
**Sent:** Friday, May 27, 2011 9:02 AM  
**To:** Carla L. Watson  
**Subject:** FW: Waiver Requests  
**Attachments:** NRS 333.300 Waiver memo.pdf

Carla –

It looks like we will use this as the sole source for the special BOE SOS contracts.

Robin Hager  
Budget Analyst  
Department of Administration  
Budget Office  
775-684-0205  
[rhager@budget.state.nv.us](mailto:rhager@budget.state.nv.us)

---

**From:** Vicki L. McCormick  
**Sent:** Friday, May 27, 2011 8:12 AM  
**To:** Robin Hager  
**Subject:** FW: Waiver Requests

Nicole forwarded me this email reply from Greg Smith regarding the Solicitation Waivers for the two contracts I brought over yesterday : Robert Lang and SRI International.

***Vicki McCormick***  
Management Analyst  
Nevada Secretary of State Ross Miller  
101 North Carson Street, Suite 3  
Carson City, NV 89701  
775.684.5735 voice  
775.684.5724 fax  
[vmccormick@sos.nv.gov](mailto:vmccormick@sos.nv.gov)

---

**From:** Nicole Lamboley  
**Sent:** Friday, May 27, 2011 7:58 AM  
**To:** Vicki L. McCormick  
**Subject:** FW: Waiver Request

---

**From:** Greg Smith  
**Sent:** Friday, May 27, 2011 7:20 AM  
**To:** Nicole Lamboley  
**Cc:** Kimberlee Tarter  
**Subject:** RE: Waiver Request

Hi Nicole,

Please accept this e-mail as my acknowledgement of the situation, as declared by Secretary Miller in the attached memo and approval to proceed as outlined per NRS 333.300(3). If this office can assist in any way, please let me know.

Regards,

Greg Smith | Administrator CPO

State of Nevada | Dept of Administration  
Purchasing Division  
515 E. Musser St. #300 Carson City, Nevada 89701  
T: (775) 684-0170 | F: (775) 684-0188 | W: <http://purchasing.state.nv.us>

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---

**From:** Nicole Lambole  
**Sent:** Thursday, May 26, 2011 5:59 PM  
**To:** Greg Smith  
**Cc:** Kimberlee Tarter; Nicole Lambole  
**Subject:** Waiver Request

Thank you for your assistance and guidance. Based on our discussion, I drafted the attached memo. Please let me know if you think it meets what you need. I can always amend if you need additional information. Thanks again.

nicole

Nicole J. Lambole  
Chief Deputy Secretary of State  
State of Nevada  
[nlambole@sos.nv.gov](mailto:nlambole@sos.nv.gov)  
775.684.5709

Learn Why Nevada is a great place to do business. Visit [www.whynevada.com](http://www.whynevada.com) for information on the state's corporation laws, tax structure and economic development activities.

For more information on the Secretary of State's office, visit [www.nvsos.gov](http://www.nvsos.gov)

**ROSS MILLER**  
*Secretary of State*

STATE OF NEVADA

**SCOTT W. ANDERSON**  
*Deputy Secretary  
for Commercial Recordings*

**NICOLE J. LAMBOLEY**  
*Chief Deputy Secretary of State*



**SCOTT F. GILLES**  
*Deputy Secretary for Elections*

**ROBERT E. WALSH**  
*Deputy Secretary  
for Southern Nevada*

OFFICE OF THE  
SECRETARY OF STATE

**KATE L. THOMAS**  
*Deputy Secretary  
for Operations*

## MEMORANDUM

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To: Greg Smith, Administrator, Purchasing Division, State of Nevada

From: Nicole Lamboley, Chief Deputy Secretary of State 

CC: Kimberlee Tarter, Deputy Administrator

Date: May 26, 2011

Subject: Request under NRS 333.300

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Mr. Smith:

The Office of the Secretary State is requesting pursuant to NRS 333.300 (3) that a waiver be granted to two contracts scheduled before the Board of Examiners on June 2, 2011. Under this statute, unforeseeable circumstances grant you the authority to provide a waiver to the competitive bid procedure. Due to time constraints and the available resources necessary to complete the required research and analysis and to meet an aggressive deliverable schedule to move forward with the implementation of legislation (AB 449) which provides for changes to the State's Economic Development Structure, we are asking that you grant this waiver request for the contracts with SRI International and Robert Lang.

In April 2011, the Interim Finance Committee approved funding in the amount of \$305,000 in the Office of the Secretary of State to conduct rigorous industry research and provide a baseline for crafting a state-wide economic growth agenda for Nevada. This study is intended to provide an authoritative, action-oriented analysis of the composition, performance, and prospects of Nevada's key and emerging industries. To provide such information, the State indicated that it would engage a consulting team of experts to design, lead, and manage the development of a process that would:

- Provide rigorous industry analysis to pinpoint where the metropolitan and rural communities in the State of Nevada stand in terms of their industry composition and performance.
- Identify high-potential industry sectors and niches as targets for future economic development efforts

NEVADA STATE CAPITOL  
101 N. Carson Street, SUITE 3  
Carson City, Nevada 89701-4786  
Telephone: (775) 684-5708  
Fax: (775) 684-5725

COMMERCIAL RECORDINGS  
MEYER'S ANNEX OFFICE  
202 N. Carson Street  
Carson City, Nevada 89701-4201  
Telephone: (775) 684-5708  
Fax: (775) 684-5725

LAS VEGAS OFFICE  
555 E. Washington Avenue Ste. 5200  
Las Vegas, Nevada 89101-1090  
SECURITIES  
Telephone: (702) 486-2440  
Fax: (702) 486-2452  
CORPORATIONS  
Telephone: (702) 486-2880  
Fax: (702) 486-2888

RENO OFFICE  
500 Damonte Ranch Pkwy, Suite 657-A  
Reno, Nevada 89521  
Telephone: (775) 687-9950  
Fax: (775) 687-9948

- Design a structure similar to USTAR for Nevada that provides the knowledge to guide funding for investments through the Nevada System of Higher Education to recruit researchers and to form science, innovation, and commercialization teams across the state.
- Generate sector-based information that will facilitate strategic investment in workforce development.
- Propose high-level initiatives and action steps to stimulate target industries over the near-term and longer-term, as input to a state-wide economic development agenda.

The result of these studies will support changes to Nevada's economic development structure and activities as proposed in AB 449 including the need to facilitate the development of a plan for implementation of Technology Based Economic Development in the State of Nevada. The resources in these contra resources are necessary to engage and design a multi-stakeholder plan to broaden, diversify and stabilize the state's economy based on the successful Utah Science Technology and Research (USTAR) initiative.

Thank you for your consideration. If you have any questions, please do not hesitate to contact me at 775.684.5709 or [nlamboley@sos.nv.gov](mailto:nlamboley@sos.nv.gov).

**CONTRACT SUMMARY**

(This form must accompany all contracts submitted to the Board of Examiners (BOE) for review and approval)

**I. DESCRIPTION OF CONTRACT**1. Contract Number: **12258**

Agency Name: <b>SECRETARY OF STATE'S OFFICE</b>	Legal Entity Name: <b>SRI International</b>
Agency Code: <b>040</b>	Contractor Name: <b>SRI International</b>
Appropriation Unit: <b>1050-09</b>	Address: <b>1100 Wilson BLvd</b>
Is budget authority available?: <b>Yes</b>	City/State/Zip: <b>Arlington, VA 22209</b>
If "No" please explain: <b>Not Applicable</b>	Contact/Phone: <b>null703-247-8665</b>
	Vendor No.:
	NV Business ID: <b>NV20021209683</b>

To what State Fiscal Year(s) will the contract be charged? **2011-2012**

What is the source of funds that will be used to pay the contractor? Indicate the percentage of each funding source if the contractor will be paid by multiple funding sources.

<b>X</b> General Funds	<b>100.00 %</b>	Fees	0.00 %
Federal Funds	0.00 %	Bonds	0.00 %
Highway Funds	0.00 %	Other funding	0.00 %

2. Contract start date:

a. Effective upon Board of Examiner's approval? **Yes** or b. other effective date: **NA**

Anticipated BOE meeting date 06/2011

Retroactive? **No**

If "Yes", please explain

**Not Applicable**3. Termination Date: **12/31/2011**Contract term: **213 days**4. Type of contract: **Contract**Contract description: **SRI International**

5. Purpose of contract:

**This is a new contract to conduct rigorous industry research and provide a baseline for crafting a state-wide economic growth agenda for Nevada. This study is intended to provide an authoritative, action-oriented analysis of the composition, performance, and prospects of Nevada's key and emerging industries. The contractor will provide a set of deliverables including: memo on preliminary industry cluster and economic foundations analysis findings; comprehensive analytical report and recommendation of target industry sectors; and final strategy for target industry sector development.**

6. NEW CONTRACT

The maximum amount of the contract for the term of the contract is: **\$200,000.00**

Other basis for payment: As specified upon certain deliverables pursuant to Attachment C of contract

**II. JUSTIFICATION**

7. What conditions require that this work be done?

AB 449 provides for changes to the State's Economic Development Structure and as part of this effort the State has identified a need to facilitate the development of a plan for implementation of Technology Based Economic Development in the State of Nevada, resources are necessary to engage and design a multi-stakeholder plan to broaden, diversify and stabilize the state's economy based on the successful Utah Science Technology and Research (USTAR) initiative. Nevada's initiative will use highly focused cluster studies as the first step in a plan to:

- ? Research infrastructure development & possible expansion ( including higher education).
- ? Commercialization of research of Nevada Institutions by new or existing Nevada businesses.
- ? Enhancing science and technology workforce at the K-12 level.
- ? Identifying and creating access to capitalization opportunities.
- ? Building entrepreneurial capacity through higher education and partnerships

8. Explain why State employees in your agency or other State agencies are not able to do this work:

State employees lack the necessary experience and expertise in this field of research and analysis.

9. Were quotes or proposals solicited? No  
Was the solicitation (RFP) done by the Purchasing Division? No

a. If yes, list the names of vendors that submitted proposals:

Not Applicable

b. Solicitation Waiver: **Professional Service (As defined in NAC 333.150)**

c. Why was this contractor chosen in preference to other?

d. Last bid date: Anticipated re-bid date:

10. Does the contract contain any IT components? No

### III. OTHER INFORMATION

11. a. Is the contractor a consultant that is providing an opinion or advice as defined in S.A.M. Chapter 300? (S.A.M. states "a consultant is a person that provides information, an opinion, or advice for a fee")

No

b. Is the contractor a current employee of the State of Nevada?

No If "Yes", is contractor planning to render services while on annual leave, compensatory time, sick leave, or on his own time? (Please explain)

Not Applicable

c. Was the contractor formerly employed by the State of Nevada within the past one (1) year?

No If "Yes", please provide employment termination date.

d. Is the contractor employed by any of Nevada's political subdivisions or by any other government?

No If "Yes", please explain

Not Applicable

12. Has the contractor ever been engaged under contract by any State agency?

No If "Yes", specify when and for which agency and indicate if the quality of service provided to the identified agency has been verified as satisfactory:

Not Applicable

13. Is the contractor currently involved in litigation with the State of Nevada?

No If "Yes", please provide details of the litigation and facts supporting approval of the contract:

Not Applicable

14. The contractor is registered with the Nevada Secretary of State's Office as a:  
Foreign Corporation

15. a. Is the Contractor Name the same as the legal Entity Name?

Yes

16. a. Does the contractor have a current Nevada State Business License (SBL)?

No b. If "No", is an exemption on file with the Nevada Secretary of State's Office?

Yes

17. a. Is the legal entity active and in good standing with the Nevada Secretary of State's Office?

Yes

18. Agency Field Contract Monitor:

19. Contract Status:

Contract Approvals:

Approval Level	User	Signature Date
Budget Account Approval	kthoma2	05/26/2011 15:41:04 PM
Division Approval	kthoma2	05/26/2011 15:41:08 PM
Department Approval	kthoma2	05/26/2011 15:41:12 PM
Contract Manager Approval	vmccormi	05/26/2011 15:42:43 PM
Budget Analyst Approval	rhage1	05/26/2011 16:54:06 PM
Team Lead Approval	cwatson	05/27/2011 09:10:31 AM
BOE Agenda Approval	cwatson	05/27/2011 09:10:36 AM
BOE Final Approval	Pending	

## Carla L. Watson

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Department of Administration  
Budget Office  
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[rhager@budget.state.nv.us](mailto:rhager@budget.state.nv.us)

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775.684.5735 voice  
775.684.5724 fax  
[vmccormick@sos.nv.gov](mailto:vmccormick@sos.nv.gov)

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**To:** Nicole Lamboley  
**Cc:** Kimberlee Tarter  
**Subject:** RE: Waiver Request

Hi Nicole,

Please accept this e-mail as my acknowledgement of the situation, as declared by Secretary Miller in the attached memo and approval to proceed as outlined per NRS 333.300(3). If this office can assist in any way, please let me know.

Regards,

Greg Smith | Administrator CPO

State of Nevada | Dept of Administration  
Purchasing Division  
515 E. Musser St. #300 Carson City, Nevada 89701  
T: (775) 684-0170 | F: (775) 684-0188 | W: <http://purchasing.state.nv.us>

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**To:** Greg Smith  
**Cc:** Kimberlee Tarter; Nicole Lambole  
**Subject:** Waiver Request

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nicole

Nicole J. Lambole  
Chief Deputy Secretary of State  
State of Nevada  
[nlambole@sos.nv.gov](mailto:nlambole@sos.nv.gov)  
775.684.5709

Learn Why Nevada is a great place to do business. Visit [www.whynevada.com](http://www.whynevada.com) for information on the state's corporation laws, tax structure and economic development activities.

For more information on the Secretary of State's office, visit [www.nvsos.gov](http://www.nvsos.gov)

**ROSS MILLER**  
*Secretary of State*

STATE OF NEVADA

**SCOTT W. ANDERSON**  
*Deputy Secretary  
for Commercial Recordings*

**NICOLE J. LAMBOLEY**  
*Chief Deputy Secretary of State*



**SCOTT F. GILLES**  
*Deputy Secretary for Elections*

**ROBERT E. WALSH**  
*Deputy Secretary  
for Southern Nevada*

OFFICE OF THE  
SECRETARY OF STATE

**KATE L. THOMAS**  
*Deputy Secretary  
for Operations*

## MEMORANDUM

---

To: Greg Smith, Administrator, Purchasing Division, State of Nevada

From: Nicole Lamboley, Chief Deputy Secretary of State 

CC: Kimberlee Tarter, Deputy Administrator

Date: May 26, 2011

Subject: Request under NRS 333.300

---

Mr. Smith:

The Office of the Secretary State is requesting pursuant to NRS 333.300 (3) that a waiver be granted to two contracts scheduled before the Board of Examiners on June 2, 2011. Under this statute, unforeseeable circumstances grant you the authority to provide a waiver to the competitive bid procedure. Due to time constraints and the available resources necessary to complete the required research and analysis and to meet an aggressive deliverable schedule to move forward with the implementation of legislation (AB 449) which provides for changes to the State's Economic Development Structure, we are asking that you grant this waiver request for the contracts with SRI International and Robert Lang.

In April 2011, the Interim Finance Committee approved funding in the amount of \$305,000 in the Office of the Secretary of State to conduct rigorous industry research and provide a baseline for crafting a state-wide economic growth agenda for Nevada. This study is intended to provide an authoritative, action-oriented analysis of the composition, performance, and prospects of Nevada's key and emerging industries. To provide such information, the State indicated that it would engage a consulting team of experts to design, lead, and manage the development of a process that would:

- Provide rigorous industry analysis to pinpoint where the metropolitan and rural communities in the State of Nevada stand in terms of their industry composition and performance.
- Identify high-potential industry sectors and niches as targets for future economic development efforts

NEVADA STATE CAPITOL  
101 N. Carson Street, SUITE 3  
Carson City, Nevada 89701-4786  
Telephone: (775) 684-5708  
Fax: (775) 684-5725

COMMERCIAL RECORDINGS  
MEYER'S ANNEX OFFICE  
202 N. Carson Street  
Carson City, Nevada 89701-4201  
Telephone: (775) 684-5708  
Fax: (775) 684-5725

LAS VEGAS OFFICE  
555 E. Washington Avenue Ste. 5200  
Las Vegas, Nevada 89101-1090  
SECURITIES  
Telephone: (702) 486-2440  
Fax: (702) 486-2452  
CORPORATIONS  
Telephone: (702) 486-2880  
Fax: (702) 486-2888

RENO OFFICE  
500 Damonte Ranch Pkwy, Suite 657-A  
Reno, Nevada 89521  
Telephone: (775) 687-9950  
Fax: (775) 687-9948

- Design a structure similar to USTAR for Nevada that provides the knowledge to guide funding for investments through the Nevada System of Higher Education to recruit researchers and to form science, innovation, and commercialization teams across the state.
- Generate sector-based information that will facilitate strategic investment in workforce development.
- Propose high-level initiatives and action steps to stimulate target industries over the near-term and longer-term, as input to a state-wide economic development agenda.

The result of these studies will support changes to Nevada's economic development structure and activities as proposed in AB 449 including the need to facilitate the development of a plan for implementation of Technology Based Economic Development in the State of Nevada. The resources in these contra resources are necessary to engage and design a multi-stakeholder plan to broaden, diversify and stabilize the state's economy based on the successful Utah Science Technology and Research (USTAR) initiative.

Thank you for your consideration. If you have any questions, please do not hesitate to contact me at 775.684.5709 or [nlamboley@sos.nv.gov](mailto:nlamboley@sos.nv.gov).